

## **MOTIVATION LETTER - Carmen Ciciriello**

Carmen Ciciriello is an eProcurement expert and advisor on policies and strategic initiatives for EU policy makers, governments and private sector entities. She is an advocate for eInvoicing in Europe and is committed to using PEPPOL specifications and policies to ensure it is undertaken in an open and interoperable way.

Carmen has been involved in the PEPPOL project since 2010, when she was appointed as the Recruitment Director, responsible for the adoption of the PEPPOL specifications among public and private entities. In 2012, she supported the establishment of the OpenPEPPOL association and covered the role of Communications Officer also responsible for on-boarding European governments as PEPPOL Authorities. She has led the Capacity Building activities of the CEN Workshop focused on the standardisation of public procurement in Europe (CEN/WS BII). Carmen has been a member of various expert groups of the European Commission, such as the EC Stakeholder Expert Group on Public Procurement, EC Payment Systems Market Expert Group, and EC Expert Group on eInvoicing. She is currently coordinating the activities of the PEPPOL Authority for the Department of Health and Social Care in England.

As a member of the Post-Award Change Management Board, Carmen would bring a wealth of experience to help manage change effectively while ensuring a balanced stakeholder representation. The PEPPOL community is growing and with it the variety of business requirements from different countries and sectors. She will ensure there is an efficient maintenance process for the specifications in a way that reflects the needs of the community, while also ensuring they are harmonised to maintain interoperability, making PEPPOL the reference point for commonly used eProcurement implementations.