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## Motivation letter - Pre-Award Change Management Board Member

On behalf of the Norwegian Agency for Public and Financial Management (DFØ) I raise my candidacy as a Board Member in the PEPPOL Pre-award Change Management Board.

Norwegian public and private sector, through the efforts of Difi and later DFØ, are major users of the Peppol Network and Peppol BIS specifications. DFØ is committed to ensure the continued success and growth of OpenPeppol AISBL, and increased usage of Peppol specifications and services at national, European and global level.

I have worked in digitization of pre-award in DFØ since 2015 and have a good overview of the public procurement domain.

Areas in which I have contributed are:

- Introduction of the ESPD in Norway
- Project manager of developing a national service for evidence retrieval (eBevis)
- The Norwegian national Database for Public Procurement (Doffin)
- Statistics and data set descriptions (DCAT)
- Participation in the eProcurement Ontology Working Group
- Participation in the EXEP groups on eForms and ESPD
- Participation in the e-Certis Editorial Team (ECNE)
- Work group leader of the BIS ESPD 3.0 Working Group in PEPPOL
- Participation in various CEF-calls in the pre-award domain

Further relevant experience ([LinkedIn profile](#)):

- 2010 to 2014: Agency for Public Management and eGovernment (Difi) working on sustainable and green procurement and evaluation of tenders.
- 2003-2010: Procurement, development, implementation and operations of different professional software systems in public sector, and project management from the Norwegian Directorate of Health and Oslo Municipality
- 2008-2009: Technical testing and component testing as a consultant in Sogeti Norway
- 2000-2003: Education from the Norwegian School of Information Technology on databases, programming, and software modelling (UML)

If needed, I am available for providing further information on my candidacy and DFØ's support.

Best regards  
Hilde Kjølset  
Senior adviser

