## **Motiviation:**

Since about a decade I am busy in the area of eprocurement. I have been continuously been striving to improve effort and efficiency in this area as well to increase transparency in the public market for the benefit of tenderers and public institutions. Pursuing these objectives at European level or even worldwide is one of the success factors. Peppol is the appropriate organizational environment for this.

Post award activities in Peppol are already well advanced. In the area of pre award early first steps have been made. Initiatives in this area should be detected and supported and aligned considering the global perspective.

It would be an honor supporting Peppol as member of CMB in the pre-award community.

